



REPUBLIC OF ESTONIA  
MINISTRY OF CULTURE

Eveline Ammann Dula  
eveline.ammann@bfh.ch

08.01.2026 No 13-3/3-13

### **Agreed Action Plan and Budget for 2026**

Dear Partners,

Thank you very much for your leadership, commitment and collaborative approach in preparing the Action Plan and Budget for 2026. I am pleased to confirm that it has been agreed by the Estonian counterpart. Please find attached the finalised versions of the Action Plan and Budget, which reflect our joint agreements and collective input.

Yours sincerely,

(signed digitally)

Merilin Piipuu  
Secretary General

Additional recipients:

Áron Korózs (aron.korozs@bfh.ch)

Olga Gnezdovski +372 55528081  
Olga.Gnezdovski@kul.ee